

# INVESTOR PRESENTATION

H1 FY24 Financial Results

28 February 2024

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# Agenda



## **H1 FY24 Results Overview**

Allan Savins  
Chief Executive Officer

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## **H1 FY24 Financial Results**

Stephen Kinsella  
Group CFO

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## **Strategy update and outlook**

Allan Savins  
Chief Executive Officer

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# **H1 FY24 Results Overview**

Allan Savins

Chief Executive Officer

# H1 FY24 Results Overview

**\$(1.8)m**

Group Statutory NPAT  
Up \$0.87m on 1H'23

**\$(1.2)m**

Cash NPAT  
Up \$0.2m on 1H'23

**\$8.6m**

Net Interest Income  
Down \$(0.1)m on 1H'23

**\$9.9m**

Operating Expenses  
Down \$1.5m on 1H'23

**\$1.5bn**

Total Deposit Book  
Up 30.9% on 1H'23

**\$1.5bn**

Total Loan Book  
Up 26.8% on 1H'23

**1.01%**

Direct Net Interest  
Margin (NIM)  
Down (0.32)% on 1H'23

**\$126.1m**

Group Net Assets  
Down \$(3.1)m on 1H'23

## Financial highlights

- Cash NPAT position improved by \$0.2m on 1H23
- NII of \$8.6m, marginal decrease of 1.1% pcg
- Focus on cost discipline resulted in a \$1.5m (13%) decrease in operating expenses on 1H23
- Competition for Loans and Deposits has reduced Direct NIM to 1.01%, down 32bps to pcg
- Record high balance sheet loan book of \$1.5bn, an increase of 26.8% pcg
- Record high total deposits of \$1.5bn, an increase of 30.9% pcg
- Higher margin lending grew to \$175m, an increase of 400% pcg
- Deposit to Direct Loan Ratio of 127%
- Strong Capital Adequacy Ratio of 19.9%, above prudential and Board limits

## Strategic highlights

- Completed Phase 1 of technology transformation to drive efficiencies and simplify processes in higher-margin commercial business

\*Normalised for tax

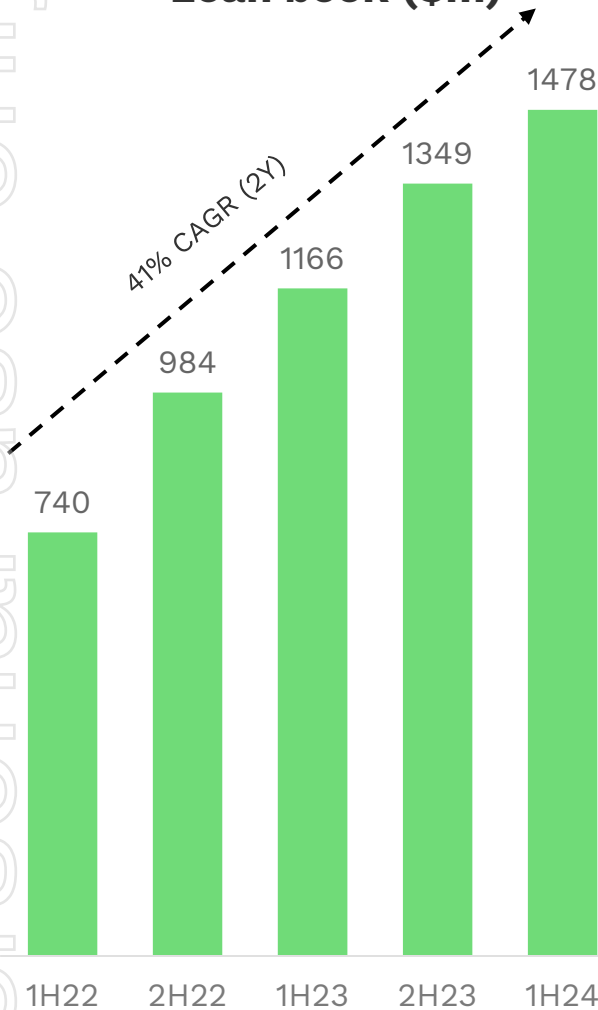
# BNK Loan Book, Deposits & Net Interest Income

Record highs achieved across lending and deposits

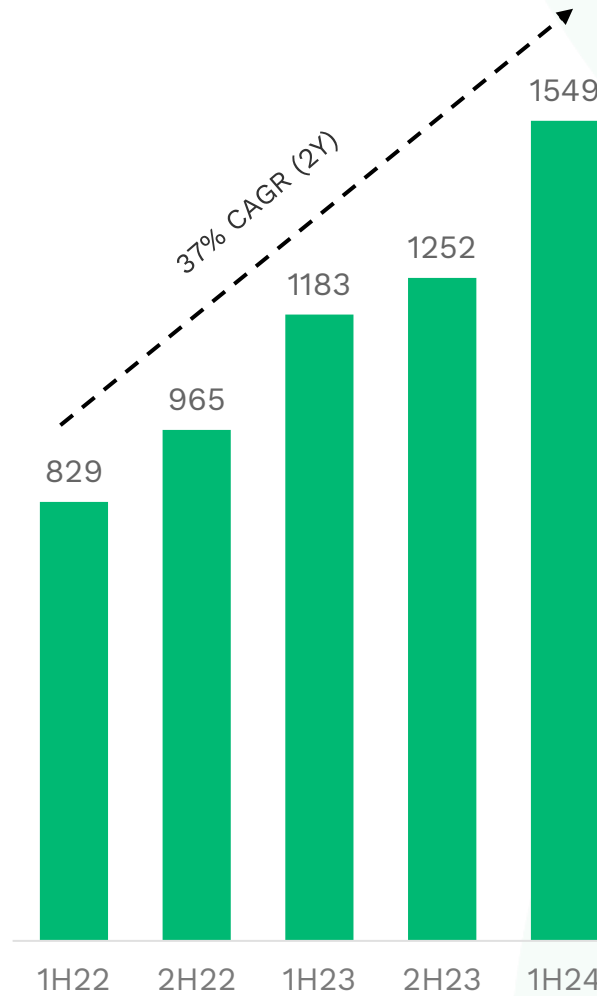


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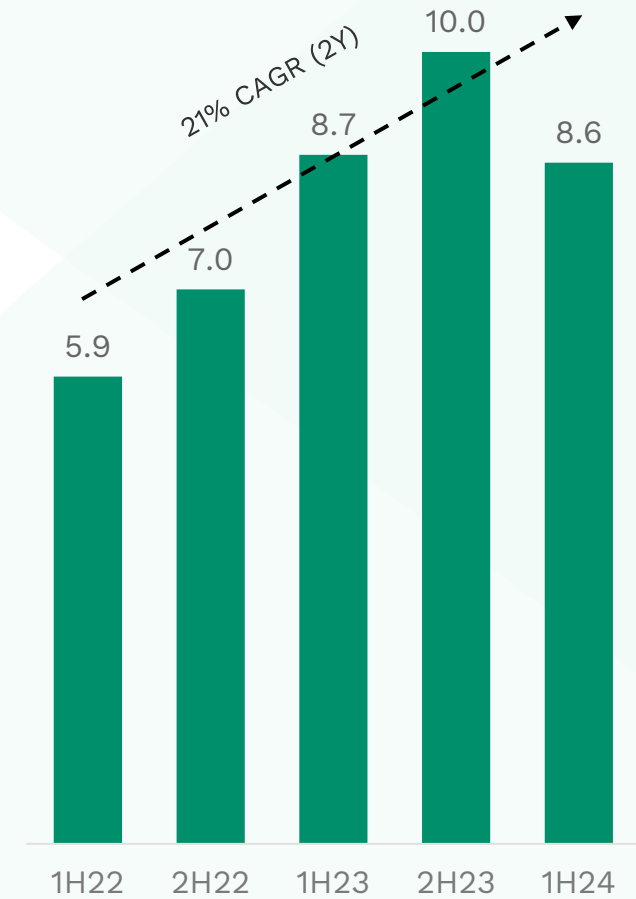
Loan book (\$m)



Deposit book (\$m)



Net Interest Income (\$m)



# Managed growth and diversification in BNK-funded lending portfolio

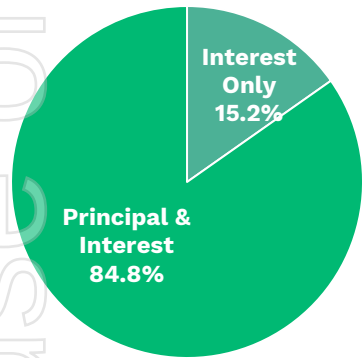
Stable risk profile despite steady increase in higher margin loans



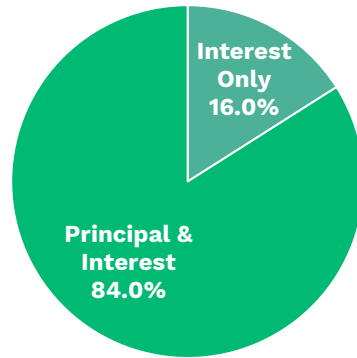
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## Portfolio by Payment Type

HY23



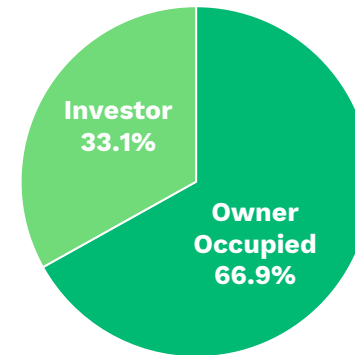
HY24



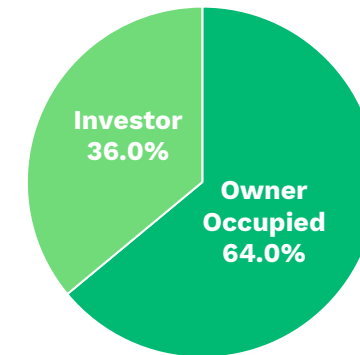
Stable position with borrower equity continuing to accumulate

## Portfolio By Loan Type

HY23



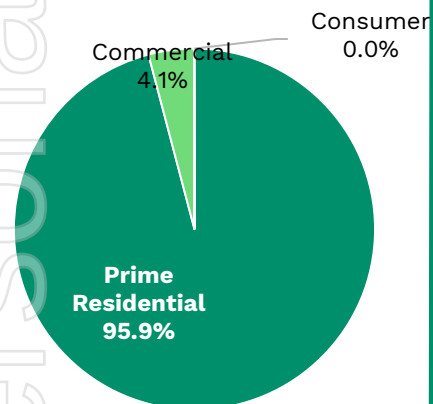
HY24



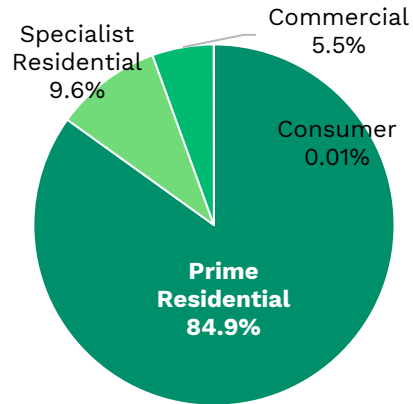
Modest increase in investor lending supports margin expansion.

## Portfolio Mix By Loan Category

HY23



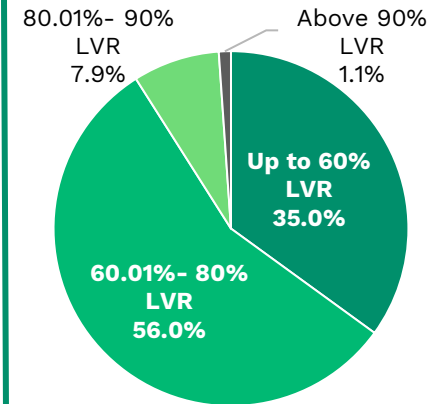
HY24



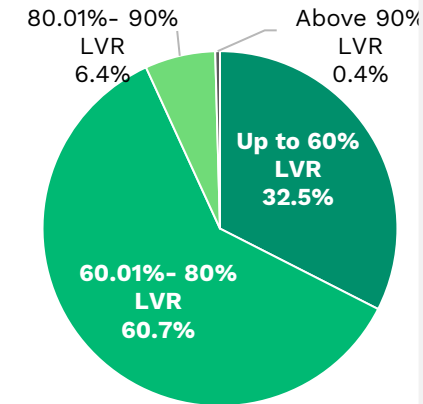
Higher margin assets now comprise 15% of the portfolio

## Portfolio Mix By LVR

HY23



HY24



Maintained strong LVR mix at settlement despite expansion into higher margin loans.

# Strong Cornerstone Portfolio

Delivered growth while maintaining strength in underlying loan portfolio



## Loan quality control maintained

- Retained interest rate servicing buffer of 3.0% for Prime and Commercial loans in FY24.



## Loan size increased

- Average loan size increased from \$357k to \$386k from 1HY23 to 1HY24, while maintaining a strong LVR mix.



## High quality customers

- Increase in offset account balances from \$99m in 1HY23 to \$107.8m in HY24.
- Approx. half of all loan accounts (49.9%) are ahead in their payments.
- Mortgagee-in-possession rates remained at zero
- No credit write-offs recorded for HY24.

# **H1 FY24 Financial Results**

Stephen Kinsella

Chief Financial Officer

# NPAT Performance

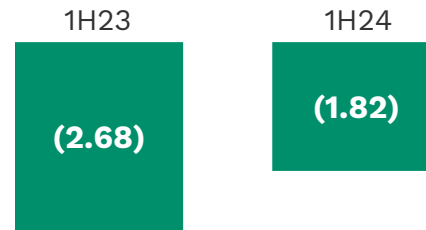
Improvements in operating performance, Statutory NPAT and Cash NPAT

|                                  | 1H24   | 1H24 vs 1H23 |
|----------------------------------|--------|--------------|
| <b>Operating income</b>          | 8.07   | ↓ (5.8)%     |
| <b>Operating expenses</b>        | 10.31  | ↓ (12.5)%    |
| <b>Operating performance</b>     | (2.24) | ↑ 30.4%      |
| <b>Provision for credit loss</b> | 0.35   | ↓ (29.2)%    |
| <b>Statutory NPAT</b>            | (1.82) | ↑ 32.4%      |
| <b>Cash NPAT</b>                 | (1.18) | ↑ 12.5%      |

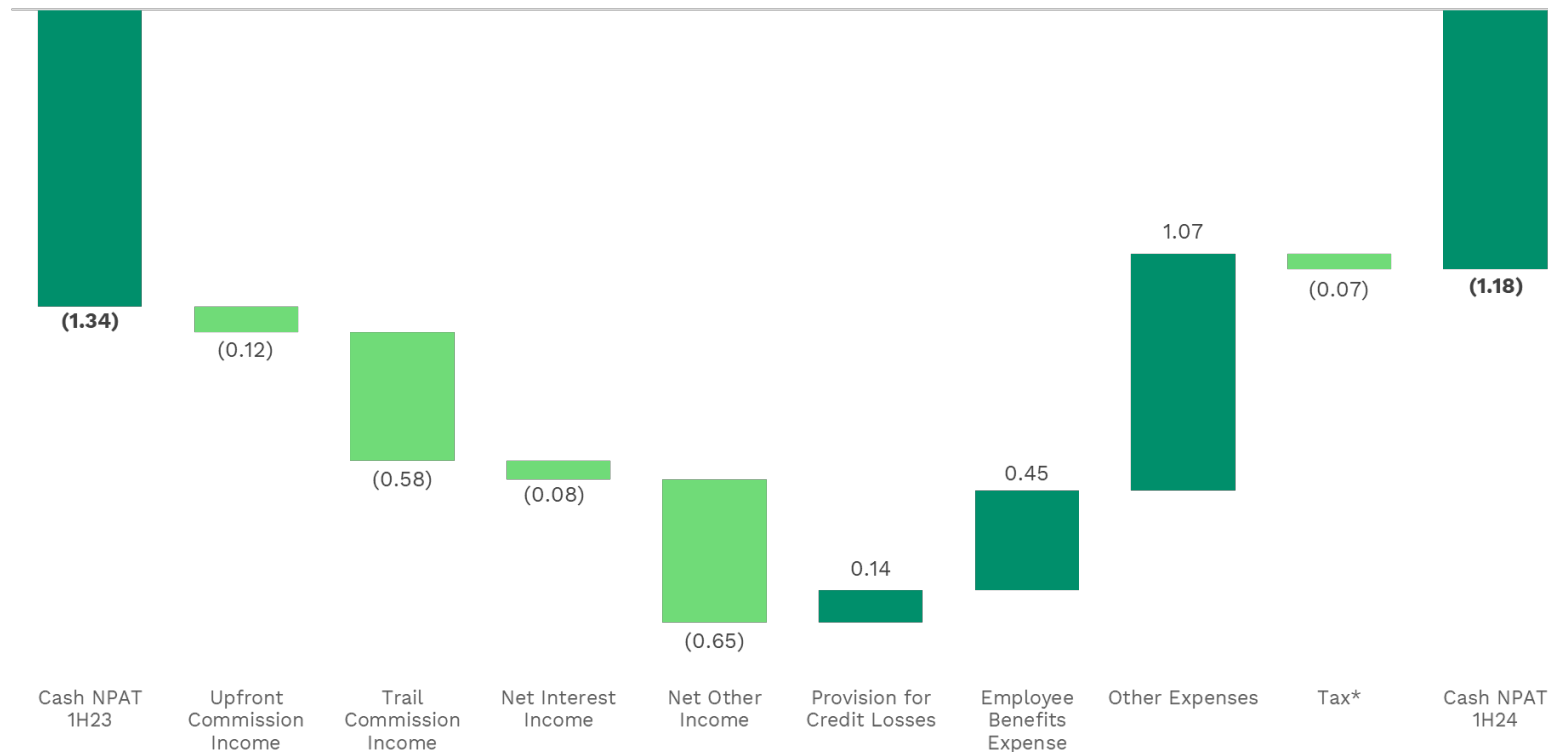
# Performance

Steady improvement in  
Statutory and Cash NPAT

## Statutory NPAT (\$m)



## Cash NPAT bridge\* (\$m)



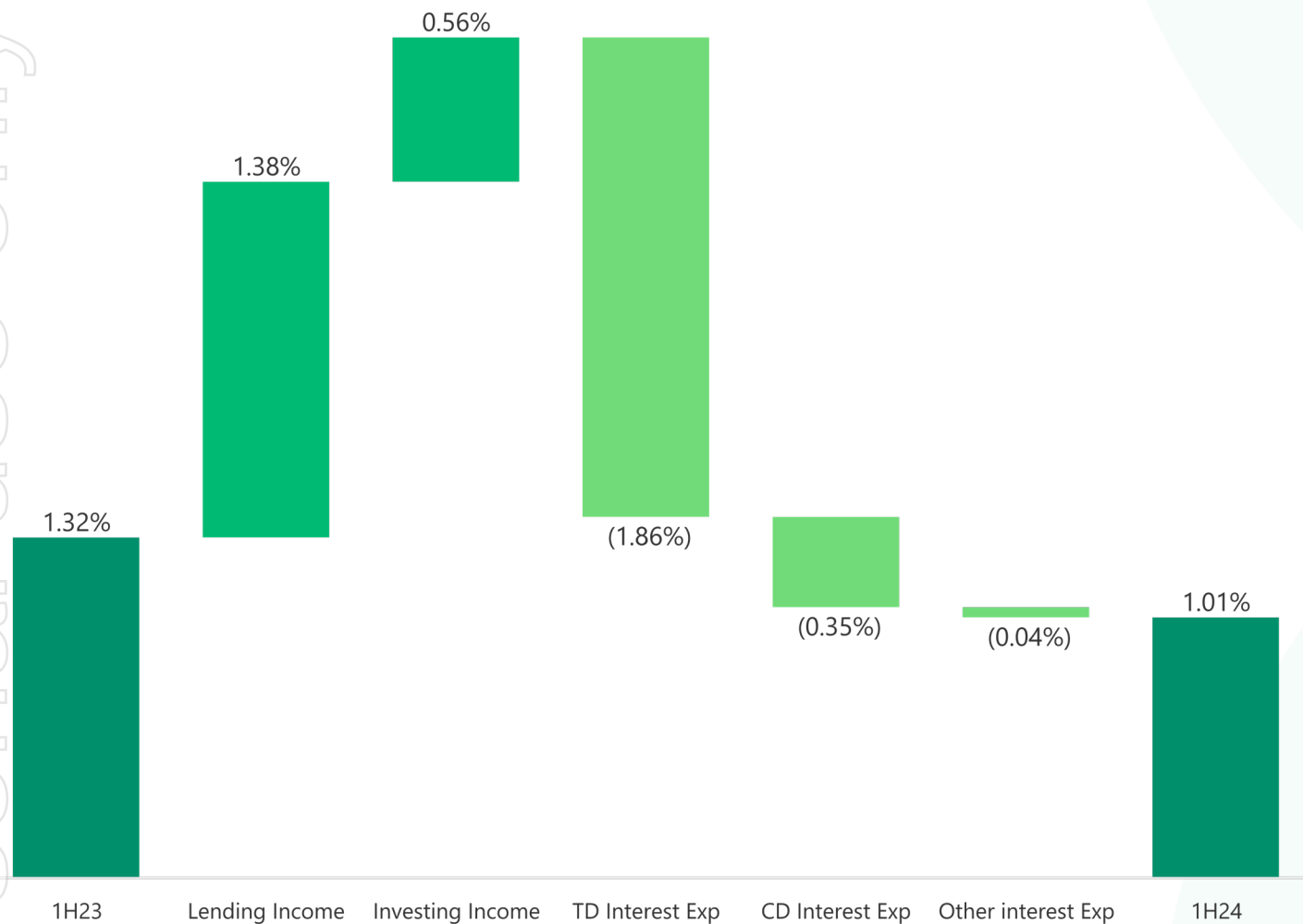
\* Cash NPAT presented is tax normalised assuming effective tax rate c. 30%

# Direct Net Interest Margin

Ongoing margin pressure, reflective of wider industry challenges



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- Decline in NIM due to industry headwinds and challenging interest rate environment with strong competition across both loans and deposits.
- Opportunities to improve NIM:
  - Fixed rate maturities and re-pricing.
  - Continued expansion into higher margin SME market.
  - Heightened focus on deposit pricing and management of investment returns on liquid assets.

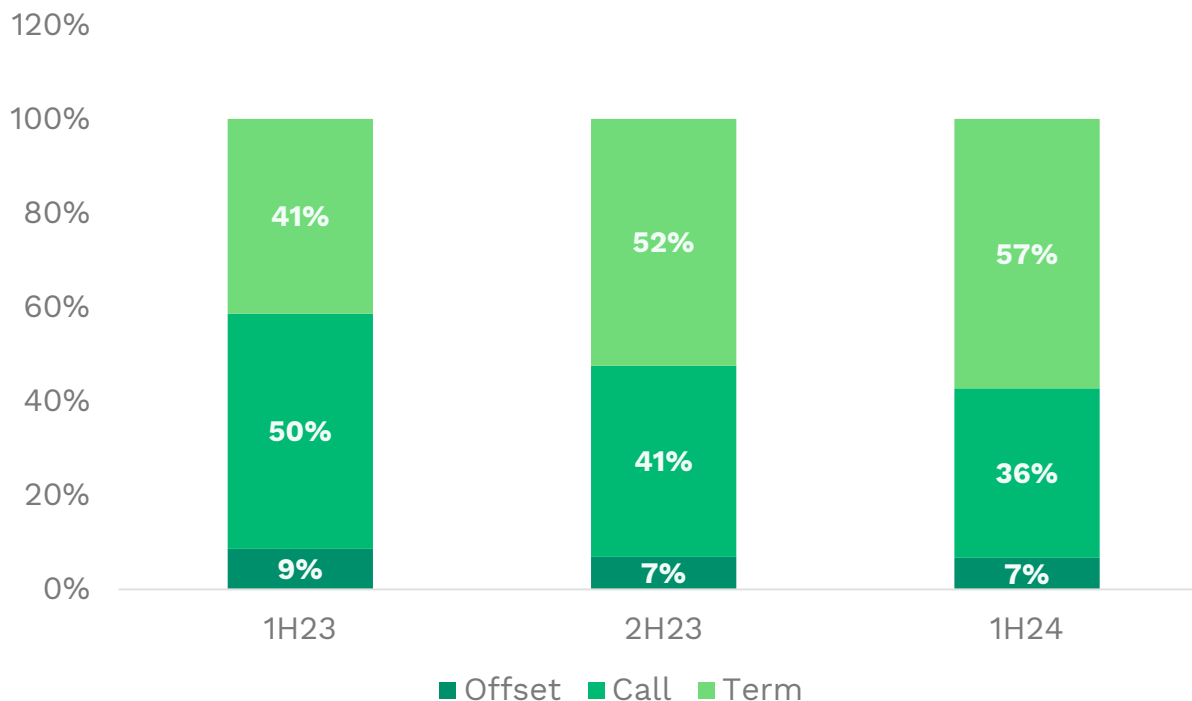
# Competition for Deposits

Customers switching to high yielding Term Deposits



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Deposit Composition



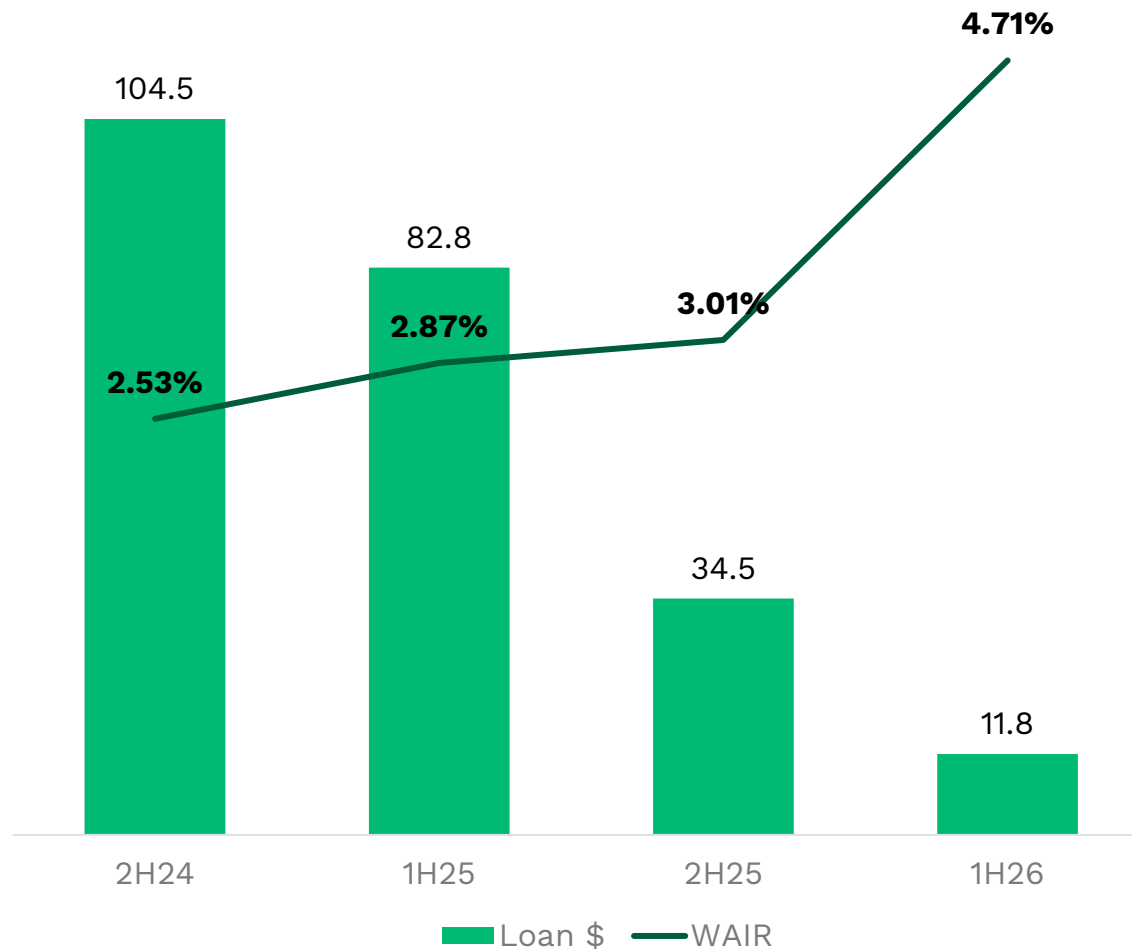
- Funding stability and attractive rates for Term Deposits has led to unfavourable deposit mix outcomes and resulted in NIM compression.
- Current market Term Deposit yields are below recent highs but still represent elevated costs with prevailing competition.

# Fixed Rate Home Loans

Fixed Rate maturities will provide potential for margin uplift



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- Approximately 80% of the remaining Fixed Rate HL book due to rollover during the next 12 months.
- Current pricing and active retention should provide upside to NIM given the Weighted Average Interest Rate (WAIR) on the portfolio.

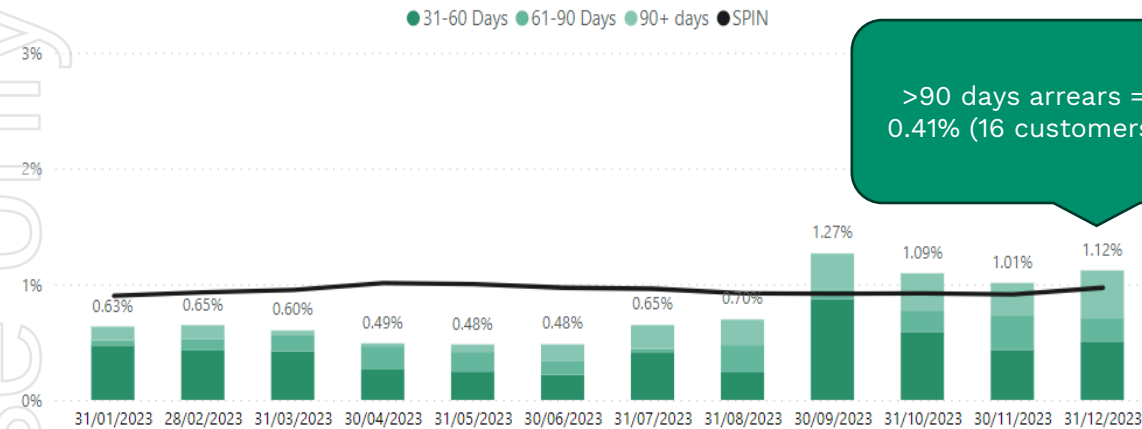
# Credit Quality & Loss Protection

Portfolio remains resilient despite increase in arrears

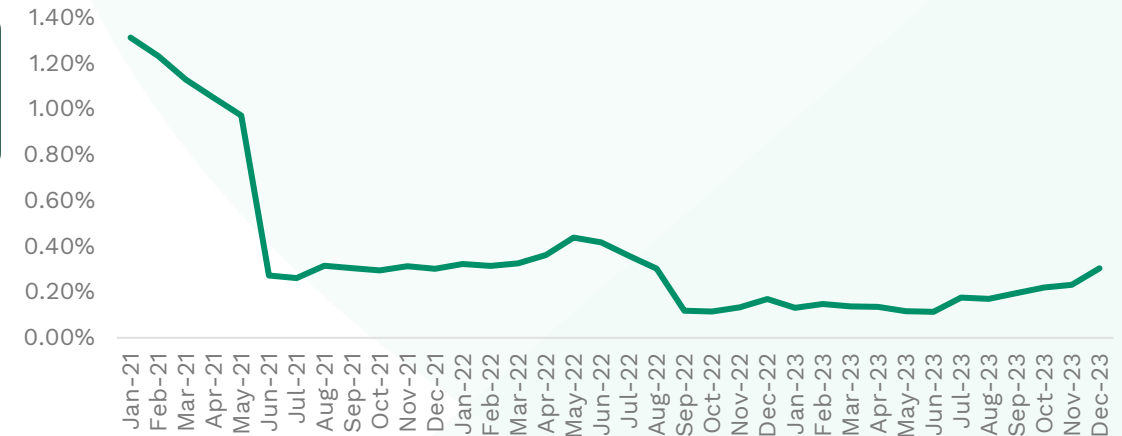


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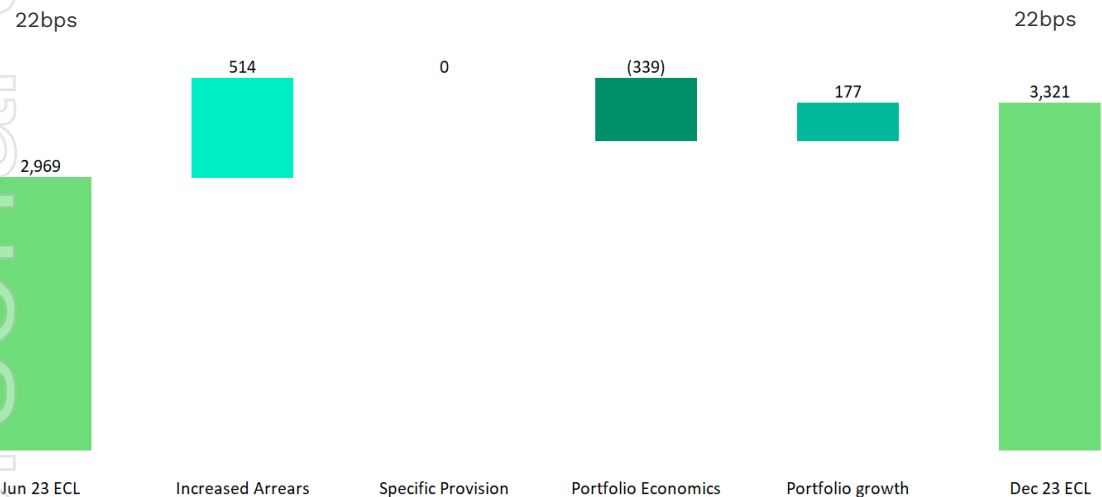
## Prime Portfolio Delinquency Rate vs Prime SPIN



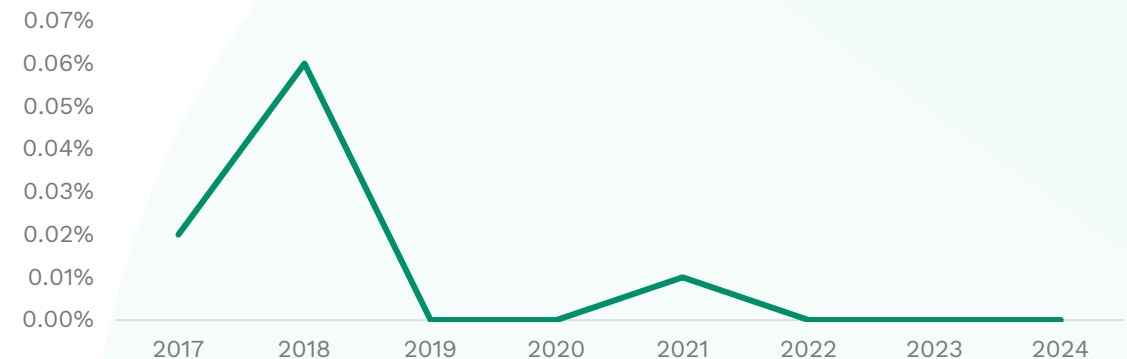
## Portfolio Hardship Rate (% of customers)



## ECL Changes Jun-23 to Dec-23 (\$ 000's)



## Write-offs (% of loan book)



# **Strategy Update and Outlook**

Allan Savins

Chief Executive Officer

# Strategic focus for H2 FY24

Increased focus on managing costs to improve profitability



## GROWTH

**TARGET:** Selectively increase BNK's balance sheet loan book to over \$3bn over the medium term

- Maintain strong residential portfolio as the foundation for growth.
- Continue to focus on higher margin loan writers.
- Continue our technology stack transformation to enhance capability, open new markets to support growth, and drive efficiencies for customers and staff alike.
- Execute digital marketing initiatives to reach the wider business market and build brand credibility.
- Support the continued maturity of the Goldman Sachs warehouse.

## MARGIN

**TARGET:** Increase BNK's Net Interest Margin to 2% over the medium term

- Reaffirm our goal of achieving 20% of total annual settlements in higher margin assets in FY24.
- Retention and repricing of fixed rate loan maturities over the next 12 months.
- Continue to 'test and learn' to diversify distribution entry points to expand into the competitive lending and deposit space.
- Sustainably grow our suite of products. All new products must achieve the baseline internal Return on Capital hurdle.

## PROFITABILITY

**TARGET:** Focus on achieving steady, sustainable growth with a Cost to Income ratio of <60% over the medium term

- Continued focus on cost discipline with positive JAWS as the driver of sustainable profitability.
- A greater concentration of higher-margin assets reduces the necessity for a larger loan book to attain optimal profitability.
- Continue to strategically pursue opportunities for new deposit and asset classes, inorganic growth, and distribution partnerships.

Helping Enterprising Australians

# Summary & Outlook

## Becoming a market leading SME bank

- ✓ Remain confident of achieving 20% of total annual settlements in higher margin assets target in FY24.
- ✓ Continued focus on cost management for positive JAWS outcome. Cost reduction program expected to generate approx. \$1.6m in annual savings to assist in ongoing earnings improvement.
- ✓ The first stage of the technology transformation has been successfully concluded. Phase 2 focuses on transforming technology for the larger residential portfolio.
- ✓ Persist in actively pursuing relationships with commercial and specialist residential brokers to further enhance our distribution base.
- ✓ Implement digital marketing strategies to target the broader business market and establish brand credibility.
- ✓ Continue to seek and execute on opportunities for new deposit classes, new asset classes, and inorganic growth.

**Helping Enterprising Australians**



# Group Financial Key Outcomes



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|                            | 1H24   | 1H23   |
|----------------------------|--------|--------|
| Statutory NPAT (\$m)       | (1.82) | (2.68) |
| Cash NPAT (\$m)            | (1.18) | (1.34) |
| Group EPS (cents)          | (1.53) | (2.26) |
| Group Net Income (\$m)     | 7.62   | 8.17   |
| Operating Expenses (\$m)   | 9.87   | 11.39  |
| Direct Net Interest Margin | 101bps | 132bps |
| Group Net Interest Margin  | 92bps  | 114bps |
| Capital Adequacy Ratio     | 19.9%  | 25.6%  |
| Cost to Income Ratio       | 129%   | 141%   |
| MLH (Spot)                 | 27.1%  | 31.6%  |
| Expected Credit Loss (ECL) | 22 bps | 22 bps |